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#### AGENDA

Alaska Council on the Homeless

May 15, 2018

1:00 – 4:00 PM, Daniel R. Fauske Building  
4300 Boniface Parkway, Anchorage

- 1:00 - 1:05 Welcome by Council Chair: Bryan Butcher, Alaska Housing Finance Corporation – CEO/Executive Director
- 1:05 – 1:15 Municipality of Anchorage: Mayor Ethan Berkowitz
- 1:15 – 1:45 Public Comments
- 1:45 – 2:10 Federal Partners
- U.S. Department of Housing and Urban Development: Colleen Bickford, Alaska Field Office Director
  - U.S. Interagency Council on Homelessness: Katy Miller, Regional Coordinator and Lindsay Knotts, Policy Director
- 2:10 – 2:35 Alaska Continuum of Care
- Anchorage Coalition to End Homelessness
  - Alaska Coalition on Housing and Homelessness: Brian Wilson, Executive Director
- 2:35 – 2:45 Break
- 2:45 – 2:50 Alaska 2-1-1 Annual Report: Sue Brogan, United Way of Anchorage - Chief Operating Officer
- 2:50 – 3:05 Supportive Housing Presentation: Dr. Richard Cho, Council of State Governments Justice Center - Behavioral Health Division Director
- 3:05 – 3:45 State Agency Updates
- Alaska Housing Finance Corporation: Carrie Collins, Planning and Program Development Department – Planner II and Mike Courtney, Public Housing Division – Housing Operations Director
  - Alaska Department of Health and Social Services: Susan Musante, Division of Behavioral Health - Social Services Program Officer
  - Alaska Mental Health Trust Authority: Kelda Barstad, Program Officer
  - Alaska Department of Corrections: Deputy Commissioner Karen Cann and Morgen Jaco, Reentry Program Manager
- 3:45 – 3:55 Council Member Reports
- 3:55 – 4:00 Other Matters to Come Before the Council

*Opportunity begins with a home*

## Federal Partners

# U.S. Interagency Council on Homelessness: Role and Focus Areas

Alaska Council on the Homeless  
May 15, 2018



## Presenters

**Katy Miller**, Regional Coordinator

**Lindsay Knotts**, Policy Director



## USICH's Role

- Create and Lead a Common Vision
- Maximize the Effectiveness of the Federal Government
- Establish Policy Priorities and Align Strategic Actions
- Create a National Partnership at Every Level of Government and With the Private Sector

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## USICH Teams

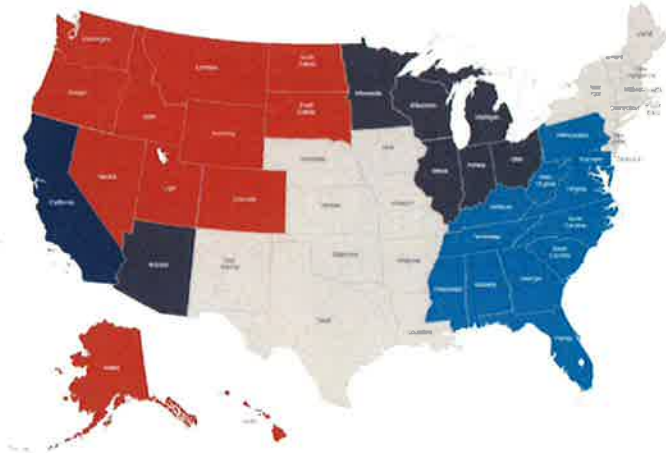
- **DC-Based Policy Team** – Coordinating strategies across federal agencies
- **Field-based National Initiatives Team** – Driving progress in communities
- **Communications Activities** – Providing tools and resources to strengthen practices

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## Creating a National Partnership

- Regional and State Interagency Councils
- Governors, Mayors, County Elected Leaders
- Faith-based and Nonprofit Organizations
- Private Sector
- Philanthropy



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## Point-in-Time Counts, 2010 - 2017

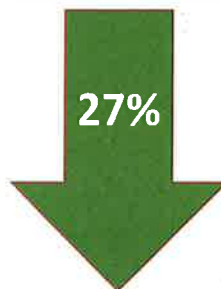
**Overall  
Homelessness**



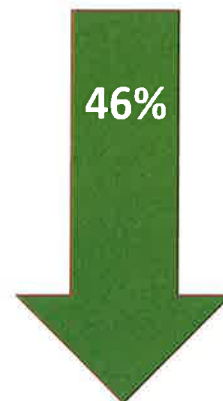
**Chronic  
Homelessness**



**Family  
Homelessness**



**Veteran  
Homelessness**



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## Strengthening the Federal Strategic Plan

- Sustaining and **building upon what's working**
- Reflecting **strengthened practices**
- Addressing **areas in need of greater attention**
- Aligning strategies with **emerging priorities**
- Reinforcing **objectives and outcomes** being sought



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## Framework: Operational Definition and Criteria and Benchmarks

- **Operational definition:** Comprehensive response that ensures homelessness is prevented whenever possible, or if it can't be prevented, it is a **rare, brief, and one-time experience**.
- **Criteria and benchmarks:** Essential **elements of comprehensive systems** and the **outcomes those systems must be able to achieve**.

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## Ending Veteran Homelessness

1. Get **state and local leaders** to publicly commit to and coordinate efforts
2. Implement a **Housing First** system orientation and response
3. Implement a **coordinated entry process**
4. Set and meet ambitious **short and long-term goals** and **deploy all resources effectively**
5. **Improve Transitional Housing** performance and consider adopting different models
6. Engage and support **private landlords** as partners
7. **Identify and be accountable to** all Veterans experiencing homelessness
8. Conduct coordinated and comprehensive **outreach and engagement efforts**
9. Increase connections to **employment**
10. Coordinate with **legal services organizations** to solve legal needs



Resources: [Ten Strategies](#), [Criteria and Benchmarks](#), [Work Ahead](#)

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## Ending Chronic Homelessness

1. Get **state and local leaders** to publicly commit to and coordinate efforts
2. **Identify and be accountable to all people** experiencing chronic homelessness
3. Ramp up **outreach, in-reach, and engagement** efforts
4. Implement a **Housing-First** system orientation and response
5. Set and meet ambitious **short and long-term goals** and **deploy all resources effectively**
6. **Prioritize** people experiencing chronic homelessness for existing supportive housing
7. **Project the need for additional supportive housing and reallocate funding** when needed
8. Engage and support **public housing agencies and multifamily affordable housing operators** to increase supportive housing through limited preferences and project-based vouchers
9. Leverage **Medicaid and behavioral health** funding to pay for services
10. Help people increase their income through **employment opportunities and connections to benefits and income supports**



Resources: [10 Strategies](#), [Criteria and Benchmark](#), [Work Ahead](#)

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## Ending Family Homelessness

1. Develop a **coordinated entry process** with capacity to assess and connect families to targeted prevention assistance where possible and temporary shelter as needed.
2. Ensure **interventions are tailored** to the needs of families:
  - a) Provide **rapid re-housing** assistance;
  - b) Increase access to **affordable housing** and help communities target resources; and
  - c) Direct more **service-intensive housing interventions to the highest need households**.
3. Help families connect to the **mainstream resources** needed to sustain housing and achieve stability.
4. Develop and build upon **evidence-based practices** for serving families experiencing and at risk of homelessness.



Resources: [Work Ahead](#), [Family Connection](#), [Criteria and Benchmarks](#)

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## Ending Youth Homelessness

1. **Preventing youth from becoming homeless** by identifying and working with families who are at risk of fracturing.
2. **Effectively identifying and engaging youth** at risk for, or actually experiencing, homelessness
3. **Intervening early** when youth do become homeless and working toward **family reunification**, when safe and appropriate.
4. **Developing coordinated entry systems to identify youth** for appropriate types of assistance and to prioritize resources for the most vulnerable youth.
5. Ensuring access to safe shelter and emergency services
6. Ensuring that **assessments respond to the unique needs** and circumstances and **connect to mainstream systems**
7. Creating **individualized services and tailored housing options**



Resources: [Work Ahead](#), [Criteria and Benchmarks](#), [Coordinated Community Response](#)

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- [illegible]

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- 2017 convening with rural communities from 15 states, including Alaska
- Interagency Working Group
- Promising practices from USICH



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## Addressing Rural Homelessness: What We're Hearing

### Rural communities need support:

- Addressing the **lack of affordable housing**, and to **improve engagement with Public Housing Agencies and Multi-Family Housing operators**.
- Developing and sustaining **the capacity of the homelessness services system**, specifically strengthening leadership, governance, and capacity building.
- Addressing the **lack of infrastructure, primarily access to transportation services**.
- Leveraging the **expertise of private and philanthropic organizations** in local efforts.
- Identifying lead organizations at the state and/or local levels responsible for **combating the opioid crisis**.
- To **access federal resources** and to fully leverage those resources.

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## Current Efforts

- **People Experiencing Chronic Homelessness:** Innovation Accelerator Program (IAP) State Medicaid-Housing Agency Partnerships Program Support
- **Youth:** HUD Youth Homelessness Demonstration Program (YHDP) Technical Assistance
- **Veterans:** Tribal HUD VASH

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# Discussion

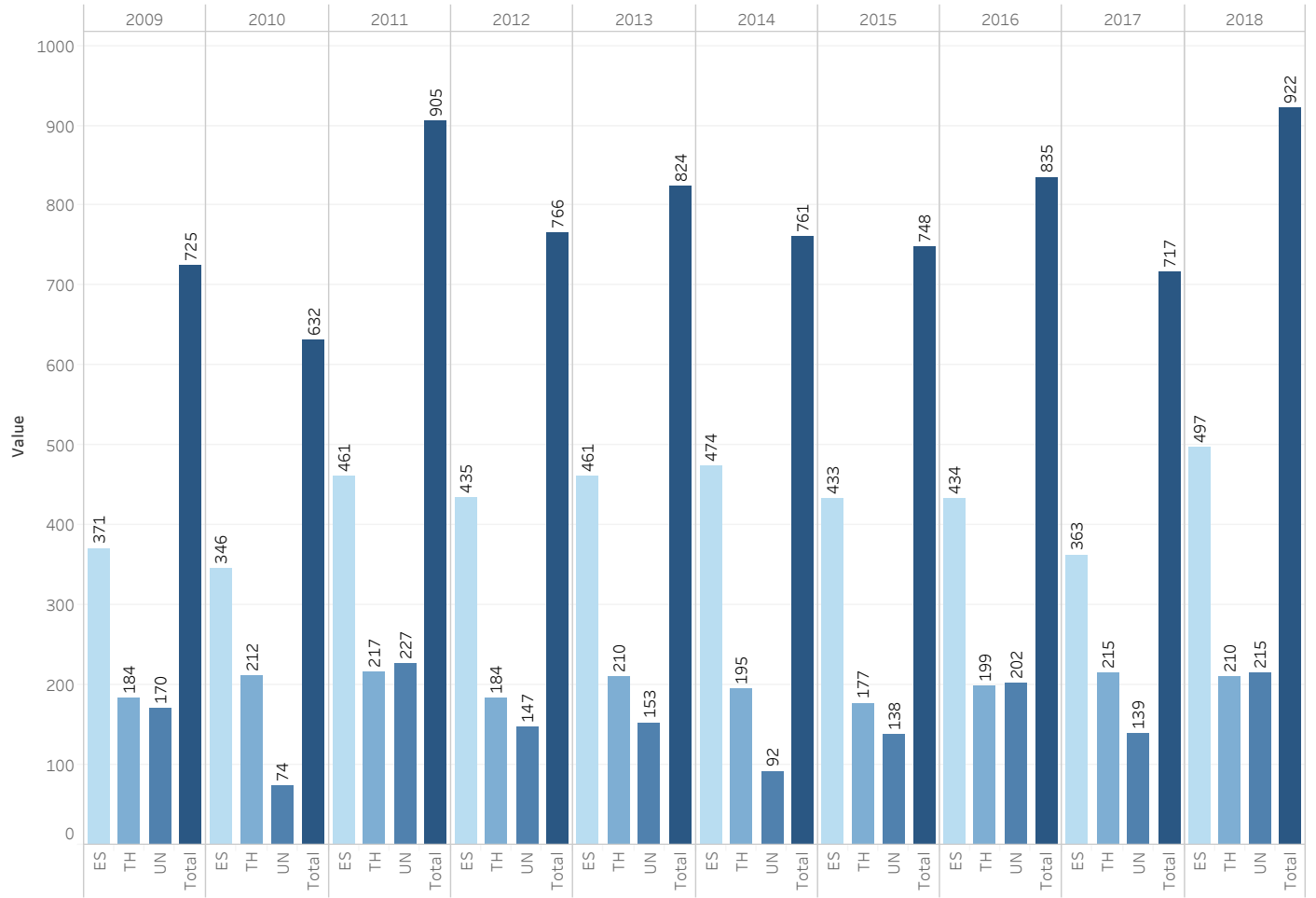
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[www.usich.gov](http://www.usich.gov)

# **Alaska Continuum of Care**

# Alaska Balance of State Point in Time Count 2009-2018 Year over Year



## Alaska Balance of State FY17 Continuum of Care Final Ranking

### TIER I FUNDING (94% ARD)

| Rank | Project Name               | Applicant/Sponsor                  | Application Type | Total Request       | Recommended Funding | Award     | Difference |
|------|----------------------------|------------------------------------|------------------|---------------------|---------------------|-----------|------------|
| 1    | HMIS                       | AKCH2                              | Renewal          | \$30,206            | \$30,206            | \$30,206  | \$0        |
| 2    | Juneau Housing First       | Juneau Housing First Collaborative | New              | \$123,000           | \$69,336            | \$69,336  | \$0        |
| 3    | Our House                  | IACNVL                             | Renewal          | \$62,529            | \$62,529            | \$67,271  | \$4,742    |
| 4    | Burch House                | IACNVL                             | Renewal          | \$85,995            | \$85,995            | \$90,659  | \$4,664    |
| 5    | TCC Housing First          | Tanana Chiefs Conference           | Renewal          | \$89,909            | \$89,909            | \$96,728  | \$6,819    |
| 6    | NEST PSH                   | NEST                               | Renewal          | \$50,592            | \$50,592            | \$54,639  | \$4,047    |
| 7    | Neighbor to Neighbor       | Valley Charities, Inc.             | Renewal          | \$46,880            | \$46,880            | \$47,576  | \$696      |
| 8    | Neighbor to Neighbor       | Valley Charities, Inc.             | Expansion        | \$16,920            | \$16,920            | \$17,268  | \$348      |
| 9    | Transitional Living Center | Leeshore Center                    | Renewal          | \$67,313            | \$67,313            | \$67,313  | \$0        |
| 10   | Juneau SRA                 | St. Vincent de Paul                | Renewal          | \$99,354            | \$99,354            | \$106,830 | \$7,476    |
| 11   | Kenai TBRA                 | KPHI                               | Renewal          | \$21,208            | \$21,208            | \$22,816  | \$1,608    |
| 12   | Paul's Place               | St. Vincent de Paul                | Renewal          | \$31,512            | \$31,512            | \$34,033  | \$2,521    |
| 13   | Valley Residential SRA     | Valley Residential Services        | Renewal          | \$124,803           | \$22,249            | \$71,827  | \$5,280    |
|      |                            |                                    |                  | <b>Total Tier I</b> | <b>\$694,003</b>    |           |            |

Reflects tier 1 and tier 2 combined award

### TIER II FUNDING (6% ARD) + BONUS PROJECT

|    |                        |                             |         |                      |                  |                 |                 |
|----|------------------------|-----------------------------|---------|----------------------|------------------|-----------------|-----------------|
| 13 | Valley Residential SRA | Valley Residential Services | Renewal | \$124,803            | \$44,298         | Reflected Above | Reflected Above |
| 14 | Discovery House        | IACNVL                      | Bonus   | \$64,076             | \$64,076         |                 |                 |
|    |                        |                             |         | <b>Total Tier II</b> | <b>\$108,374</b> |                 |                 |

### CoC PLANNING GRANT (NOT RANKED IN TIERS)

|                    |                                    |          |          |          |          |          |
|--------------------|------------------------------------|----------|----------|----------|----------|----------|
| CoC Planning Grant | Alaska Housing Finance Corporation | Planning | \$32,038 | \$32,038 | \$22,149 | -\$9,889 |
|--------------------|------------------------------------|----------|----------|----------|----------|----------|

### OTHER APPLICANTS (NOT RECOMMENDED FOR FUNDING)

|                          |                             | Application Type | Renewal Amount | Total Request |
|--------------------------|-----------------------------|------------------|----------------|---------------|
| Home Free PSH            | No Limits Inc.              | New              | N/A            | \$64,076      |
| Bev's Place              | Valley Residential Services | Expansion        | \$28,000       | \$45,948      |
| Tundra Women's Coalition | Tundra Women's Coalition    | New              | N/A            | \$28,212      |

## **State Agency Updates**

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**Alaska Council on the Homeless  
Planning and Program Development Department Update  
May 2018**

**Special Needs Housing Grant (SNHG)**

- The SNHG program funds capital, operating, and supportive services to expand long term housing options for Alaskans with special needs.
- The SNHG budget supports 281 households in 8 communities with \$7.6M in 3 year operating grants.

**Basic Homeless Assistance Program (BHAP)**

- BHAP funding assists homeless and near-homeless Alaskans by providing operating support for emergency shelter and transitional housing programs, permanent housing placement, and prevention services.
- \$5.9M was awarded in SFY 2018 to support 36 organizations in 20 communities statewide.
- Annually, approximately 13,000 Alaskans receive assistance through this program.

**Section 811 Project-Based Rental Assistance Program (811 PRA)**

- The 811 PRA program is a partnership between AHFC and the Department of Health and Social Services to provide permanent supportive housing opportunities for 200 Alaskan's with disabilities.
- First program participants moved into housing in April and May.
- A special purpose round of the Greater Opportunities for Affordable Living (GOAL) program will be issued to develop permanent supportive housing units through the use of Low Income Housing Tax Credits, National Housing Trust Funds, Special Needs Housing Grant Program, Public Housing Sponsor Based Rental Assistance, and 811 PRA rental assistance.

# Second Chance Act

## Statewide Recidivism Reduction Strategic Planning

## Overview

- Received 1 YR planning grant in September of 2017.
- Planning grant mandated development of Statewide Reentry Task Force
- Main objective for grant: Draft Strategic Plan to REDUCE RECIDIVISM
- ADOC will be applying for *implementation funds* “mid-summer”

## Proposal

- ADOC proposed to focus on implementing a Coordination of Care Model
- ADOC identified communication as the main limitation within ADOC
  - A lack of communication manifests itself in poor coordination efforts and also impedes access to services in order to address an individual's needs
  - Communication is needed not only between Institutions and the Field but also across different State agencies and community partners (including data sharing)

## Reducing Recidivism Goal – Year 1

- Target for year 1 is 8% reduction.
  - Identify a successful reentry plan no later than 90 days before release
- Work with community providers to identify resources available in the community and assist in the reentry process
- Work with the Alaska Criminal Justice Commission's Barrier's to Reentry Workgroup
- Using an evidence-based pretrial assessment tool to maintain low risk offenders in the community while awaiting court
- Continued partnership with community businesses and Department of Labor and Workforce Development to expand the ADOC Vocational Work Release Program.

## Reducing Recidivism Goal – Year 2

- Target for year 2 is 12%:
  - Engage more Alaska Native community partners and Tribal Courts
  - Develop a Statewide Diversion Program utilizing community input and technical assistance from The National Behavioral Health Innovation Center.
  - Working with the Governor's Office and other key players to address the opioid disaster. In 2017, Alaska was one of eight states awarded the National Governor's Award for a learning lab opportunity on expansion of policies and programs surrounding Medically Assisted Treatment (MAT).

## Objectives for Strategic Planning

- Identify drivers (policies/practices) of recidivism in the state,
- Identify a target population and recidivism reduction goals for the state,
- Review the alignment of existing corrections programs and practices with evidenced-based practices,
- Develop a plan to meet recidivism reduction goals using evidenced-based practices.
- Upon the completion of the Statewide Recidivism Reduction Strategic Plan, states will be invited to submit applications for implementation grants from between \$1-\$3 million.

## Task Force

- Comprised of key stakeholders within Alaska.
- Commit to examine the system and make the necessary changes for success from the top down and the bottom up
- While working with the Reentry Task Force, ADOC will continue to identify internal barriers within the department as well as external barriers.

## Task Force Participants

|                                                |                                            |                                               |                                                       |
|------------------------------------------------|--------------------------------------------|-----------------------------------------------|-------------------------------------------------------|
| Cook Inlet Tribal Council                      | DPS/Trooper                                | North Slope Borough Mayoral Advisor           | Alaska Native Tribal Health Consortium                |
| Local 751 Ironworkers                          | Alaska Judicial Council                    | Director, Public Housing                      | Alaska Criminal Justice Commission                    |
| Homeless Planner AHFC                          | Classification Office                      | Retired Judge Therapeutic Courts              | Alaska Mental Health Trust Authority                  |
| SCCC PO II-Restorative Justice Liasion         | Education Coordinator (rep)                | Interior Alaska Center for Non-Violent Living | Alaska Coalition on Housing and Homelessness          |
| Assistant Borough Attorney                     | North Slope Borough PD                     | Haven House/Peer Support/Lived experiences    | Chief of Police Kodiak                                |
| Alaska Justice Information Center (UAA)        | Director, OSAMP                            | American Civil Liberties Union                | DOC/Kodiak P&P                                        |
| DOC Deputy Commissioner, Transitional Services | Northwest Arctic Leadership Team           | Alaska Federation of Natives                  | Association of Village Council Presidents             |
| DOC Reinvestment Coordinator                   | Matsu Health Foundation                    | Deputy Director Probation/Parole              | Alaska SHRM                                           |
| DOC Criminal Justice Technician                | UAA Training Cooperative                   | Director of Institutions                      | Director, Partners Reentry Center                     |
| DOC Reentry Director                           | Behavioral Health Policy Advisor           | Governors Office                              | Workforce Development Coordinator DOL                 |
| Inmates in Restorative Justice Group           | Anchorage Community Mental Health Services | CEO/Executive Director AHFC                   | Native Village Barrow Tribal Courts Admin/Chief Judge |

## Workgroups

- COC/Statewide

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- Housing
- AN/AI/Rural Outreach
- Restorative Justice/Peer Support (Institutions)
- Data and Evaluation
- Post-release Services

## COC/Statewide Action Steps

- Survey Tribes: Interest in diversion and/or other efforts that keep individuals within their own communities. What barriers or hurdles exist to implement these efforts?

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- Survey Community Jails: Assess bed space, staffing and resources, case management and transition models. How to decentralize services and empower rural areas more?
- Identify points in a Continuity of Care model where and how service/delivery overlap and service/delivery capacity.
- Formalize MOU's with partners including tribes, community jails and ACJC's Restorative Justice Group.
- Identify ways to address historical trauma

## Housing Action Steps

- Define a process to identify individuals with housing needs; income-based, MH, SA and Physical needs? Should VISPDAT/Coordinated Entry/DOC access points be considered?
- Establish MOU's with current housing partners
- Establish more partnerships with community housing partners
- Define a process to have a person-centered transition plan ( this should be overall goal- not just for housing)

## AN/AI/Rural Outreach Action Steps:

- Identify additional members to invite to AI/AN Rural Outreach group
- Identify any needed changes in statutes or regulations that would benefit reentry in rural communities- Jan. 2019
- Develop MOU's with tribal courts or other entities to recognize the right of tribal governments to administer pretrial/probation/parole supervision
- Through the use of telemedicine; expand treatment options making services accessible statewide
- Establish use of EM or other reasonable alternatives for community release

## Restorative Justice/Peer Support (Institutions) Action Steps

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- Continue to identify and expand programming needs for inmate population.
- Develop strategies and outreach plans for more staff “buy-in” to reentry and case planning process-support for a cultural shift within ADOC
- Establish infrastructure for peer support and mentorship opportunities within ADOC
- Expand prerelease apprenticeship program opportunities

## Data and Evaluation Action Steps

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- Establish a baseline recidivism\* rate for target population (using 2014 DOC release cohort)
- Collect data on suspected “drivers” of recidivism in Alaska
- Develop a draft “DOC Organizational Culture and Commitment Survey”

## Post-release Services Action Steps

- Develop accessible ways for community resource information sharing; discussion included website and/or packet of information

## Themes from Workgroup Breakouts

- Need for formalized MOU's to guide each agencies roles and responsibilities
- Funding
- Training
- Communication and Outreach needs

## Ideas?

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- ADOC wants to hear your thoughts!
  - How can we collaborate more effectively?
  - Refer individuals to services in a more streamlined manner?
  - Expand programming, services and treatment options pre and post-release?
  - Pool and allocate resources together?

## ADOC CONTACTS

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- Morgen Jaco, Reentry Program Manager
  - [morgen.jaco@alaska.gov](mailto:morgen.jaco@alaska.gov)